

# Leadership in Law and Practice Conference

30 June - 3 July 2019



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## Sunday, 30 June 2019

*Oxford Union, St. Michael's Street, Oxford OX1 3JB*

5:00 pm – 6:00 pm	Welcome Drinks and Canapes
6:00 pm – 7:30 pm	<p><b><i>Debate: This house believes that modern (Western) democracy no longer supports the rule of law.</i></b></p> <p>Attire: smart casual</p> <p><i>Presider: Richard Atkins QC, Chair of the Bar Council of England and Wales</i></p> <p><i>Speakers against the motion: Richard Godden, Partner, Linklaters</i></p> <p><i>Stephen N. Zack, Boies Schiller Flexner LLP; Past President, American Bar Association</i></p> <p><i>Speakers for the motion: Andrea Coomber, Director, Justice</i></p> <p><i>William C. Hubbard, Nelson Mullins; Past President, American Bar Association</i></p>

## Monday, 1 July 2019

*Lady Margaret Hall, University of Oxford, Norham Gardens, Oxford OX2 6QA, UK*  
*Simpkins Lee Theatre, Pipe-Partridge*

8:00 am – 8:30am	<b>Registration</b>
8:30 am – 8:40 am	<p><b>Opening Ceremony</b></p> <p><i>Robert Brown, Lynch Cox Gilman &amp; Goodman; Chair, ABA Section of International Law</i></p> <p><i>Stephen Denyer; Director Strategic Relationships, The Law Society of England and Wales; Chair, Oxford Conference Executive Committee</i></p>
8:40 am – 9:00 am	<p><b>The Rt. Hon The Lord Keen of Elie QC, HM Advocate General for Scotland and Ministry of Justice Spokesperson for the Lords</b></p> <p>Lord Richard Keen QC was appointed Advocate General for Scotland in May 2015. He also became the spokesperson for Ministry of Justice business in the House of Lords in July 2016. Richard attended The King's School, Rochester and Dollar Academy, before going on to study law at the University of Edinburgh. In November 2013 it was announced that Richard would be appointed as the new chairman of the Scottish Conservative party, succeeding David Mundell MP in this role on 1 January 2014. Richard remained as chairman until his appointment as Advocate General for Scotland in May 2015 when he subsequently resigned.</p> <p>Richard served as the Lords Spokesperson for the Home Office from April until July 2016.</p> <p>After being admitted to the faculty, Richard was a standing junior counsel to the DTI in Scotland from 1986-1993, and was appointed Queen's Counsel in 1993. He has served as Chairman of the Appeal Committee of the Institute of Chartered Accountants in Scotland (2000-2004) and as Chairman of the Police Appeals Tribunal.</p> <p>Richard has been regularly instructed in the Commercial Court, in the Inner House (the Court of Appeal in Scotland) and in the UK Supreme Court in a range of Commercial and Public Law cases. Richard was elected Dean of the Faculty of Advocates (leader of the Scottish Bar) in 2007 and served as Dean until 2014.</p> <p>He became a member of the Bar of England and Wales in 2009, and was elected a Bencher of the Honourable Society of the Middle Temple, in 2011.</p>
9:00 am – 9:20 am	<p><b>Conversation with Dame Helena Morrissey DBE, Head of Personal Investing, Legal &amp; General Investment Management</b></p> <p><i>Interviewer: Tamara Box, Managing Partner, Reed Smith</i></p> <p>Dame Helena Morrissey is responsible for Legal &amp; General Investment Management's (LGIM) Personal Investing business. Helena joined LGIM in 2017 from Newton where she held the title of CEO for fifteen years, before becoming non-executive Chairman. During her tenure, Newton's assets under management grew from £20 billion to £50 billion, and under her leadership the firm developed a number of market-leading strategies in absolute return, equity income and global equities. Prior to becoming CEO she was a Head of Fixed Income at Newton. She started her career as a global fixed income analyst at Schroders in New York.</p> <p>Helena founded the 30% Club in 2010, a cross-business initiative aimed at achieving better gender balanced boards through voluntary, business-led change. The proportion of women on UK company</p>

boards more than doubled over the following five years and there are now eleven 30% Clubs throughout the world. Helena was Chair of the Investment Association from 2014 – May 2017 and is a member of the Financial Services Trade and Investment Board. Helena was recognised by Fortune Magazine as one of the ‘World’s 50 Greatest Leaders’ in 2015 and as the Financial Times ‘Person of the Year’ in 2017 at its Boldness in Business Awards.

Helena graduated from Cambridge University and holds Honorary Doctorates from Cranfield, Queen’s Belfast, Essex and Cambridge Universities. She was appointed Commander of the Order of the British Empire in the 2012 New Year’s Honours List.

9:20 am – 10:45 am

### **Session 1: Prosperity, Purpose, and the Future of the Corporation**

In his thought-provoking keynote remarks, Professor Colin Mayer—former Dean of the Saïd Business School at Oxford—will open the session by questioning the role of the corporation in society. How might a re-conceptualization of corporate purpose challenge the prevailing doctrine of profit-maximization for shareholders? Well-defined and aligned purposes are linked to enabling cultures of trust and integrity, but they also require new normative frameworks. Dr. Isabella Bunn, an expert in ethical aspects of international economic law, will review the research of the British Academy’s Future of the Corporation Project. These findings point to the essential role of the legal profession in bringing about such changes. Erika George, Professor of Law at the University of Utah, will highlight the important shifts already taking place in the field of corporate responsibility. These include developments in environmental sustainability, human rights, and socially-focused business models. With an opportunity for questions, this panel will offer insights on a radical reformulation of the concept of the firm and its implications for shared prosperity.

*Panel leader: Moray McLaren, Partner, Lexington Consultants; Associate Professor, IE Business School, Madrid*

*Speakers: Isabella Bunn, International Advisory Council, Oxford Analytica  
Erika George, Professor of Law, University of Utah  
Colin Mayer, Professor of Management Studies, Saïd Business School*

10:45 am – 11:00 am

### **Coffee Break, Monson Room**

11:00 am – 12:25 pm

### **Session 2: Inclusiveness**

Inclusiveness: What does it mean? What is its value? What are we doing to attain it?

“It’s INCLUSION DUMMY!” You will hear perspectives from four advocates committed to the ultimate goal; and you will be invited to participate in an open discussion on the quest for inclusion.

*Panel leader: Joseph Raia, Gunster, Vice Chair, ABA Section of International Law*

*Speakers: Mo Ajaz, Chief Operations Officer for Legal and General Counsel, National Grid  
Tamara Box, Managing Partner, Reed Smith  
Dana Denis-Smith, CEO, Obelisk Support  
Lisa J. Savitt, Partner, The Axelrod Firm, PC; Former Chair, ABA Section of International Law*

12:25 pm – 1:25 pm

### **Lunch Program: Women Lawyers, Women Leaders: A Current Issues Conversation**

In the past two years, the American Bar Association and the Law Society of England and Wales have both undertaken substantial empirical surveys examining current issues facing women lawyers. The survey results demonstrate that even though women have entered the profession in near equal numbers with men over the past three decades, those numbers do not remain equivalent as women advance in the practice of law. This program will present a conversation with the presidents of the ABA and the Law Society who initiated this research and led the presentation of the results. They will be joined by one of the UK’s leading empirical researchers on civil justice issues for a thought-provoking and solutions-oriented discussion.

*Award: Anne Bodley, ABA International Outstanding Corporate Counsel Award*

*Panel leader: Gene Vance, Stoll Keenon Ogden PLLC; Chair, ABA Section of Litigation*

*Speakers: Hilarie Bass, The Bass Institute for Diversity & Inclusion; Immediate Past President, American Bar Association  
Christina Blacklaws, President, The Law Society of England and Wales*

1:25 pm – 2:25 pm

### **Lunch, Monson Room**

2:25 pm – 3:50 pm	<p><b>Session 3: Re-Imagining Legal Services (Through the Lens of Technology and Innovation)</b></p> <p>This panel will examine the changing nature of legal practice, and how technology and innovation are leading to different approaches. Addressing both the drivers for change at the macro level through to the practical business responses by leading global firms and actors in the field, the panel will look at the trends, challenges and opportunities.</p> <p><i>Panel leaders: Ben McGuire, Innovation &amp; Change Director, Simmons &amp; Simmons</i>  <i>Sophia Adams Bhatti, The Law Society of England and Wales</i></p> <p><i>Speakers: Shruti Ajitsaria, Partner and Head of Fuse, Allen &amp; Overy LLP</i>  <i>Guillaume Deroubaix, LexisNexis</i>  <i>Gustavo Salas Rodriguez, Salas y Salas</i></p>
3:50 pm – 4:05 pm	<b>Coffee Break</b> , Monson Room
4:05 pm – 5:20 pm	<p><b>Session 4: The Place of Technology in Modern Court Proceedings</b></p> <p>This session will discuss technology as a force for access to and delivery of justice. Changes in technology throw up improvements and challenges to lawyers and dispute resolution centres across the world and have been met with different responses. We will be considering the impact of the Briggs report (the Civil Court Justice Review of 2016) on civil litigation with Lord Briggs and a panel of specialist practitioners from the UK, France and the US. We will also be considering the wider repercussions of technological advances on court proceedings including the disclosure pilot scheme in the Property and Business Court, electronic presentation of evidence, the digitalisation of proceedings and whether we should replace judges with robots.</p> <p><i>Panel leader: Amanda Pinto QC, 33 Chancery Lane</i></p> <p><i>Speakers: The Right Honourable Lord Briggs, Justice of the Supreme Court of the United Kingdom</i>  <i>Louis-Bernard Buchman, President, Comm. European/International Affairs, French Bar</i>  <i>Ed Crosse, Partner, Simmons &amp; Simmons</i>  <i>Marc Wolinsky, Partner, Wachtell Lipton Rosen &amp; Katz</i></p>
5:20 pm – 5:45 pm	<b>Break/Walk to Faculty of Law</b>
<p><b>Faculty of Law, University of Oxford, St. Cross Building St. Cross Rd, Oxford OX1 3UL, UK</b>  <b>Lecture Theatre 2</b></p>	
5:45 pm – 6:00 pm	<p><b>Welcome</b></p> <p><i>John Armour, Lovells Professor of Law and Finance, Faculty of Law</i></p>
6:00 pm – 7:00 pm	<p><b>Conversation with The Honorable Neil M. Gorsuch, Associate Justice of the Supreme Court of the United States</b></p> <p><i>Introduction: Anne Davies, Dean, Faculty of Law</i>  <i>Interviewer: Ron Cass, Dean Emeritus, Boston University Law School</i></p> <p>The Honorable Neil M. Gorsuch, Associate Justice, was born in Denver, Colorado, August 29, 1967. He and his wife Louise have two daughters. He received a B.A. from Columbia University, a J.D. from Harvard Law School, and a D.Phil. from Oxford University. He served as a law clerk to Judge David B. Sentelle of the United States Court of Appeals for the District of Columbia Circuit, and as a law clerk to Justice Byron White and Justice Anthony M. Kennedy of the Supreme Court of the United States. From 1995-2005, he was in private practice, and from 2005-2006 he was Principal Deputy Associate Attorney General at the U.S. Department of Justice. He was appointed to the United States Court of Appeals for the Tenth Circuit in 2006. He served on the Standing Committee on Rules for Practice and Procedure of the U.S. Judicial Conference, and as chairman of the Advisory Committee on Rules of Appellate Procedure. He taught at the University of Colorado Law School. President Donald J. Trump nominated him as an Associate Justice of the Supreme Court, and he took his seat on April 10, 2017.</p>
7:00 pm – 10:00 pm	<p><b>Garden Walk/Pub Crawl</b></p> <p><i>Participants will break into small groups of 10-15 and a list of pubs will be provided. Depending on the participants' preferences, some groups will head straight to the pubs while others will begin with a visit to historic gardens throughout the city before venturing to a pub.</i></p>

**Tuesday, 2 July 2019**

**Lady Margaret Hall, University of Oxford, Norham Gardens, Oxford OX2 6QA, UK**  
**Simpkins Lee Theatre, Pipe-Partridge**

8:00 am – 9:15 am

**Session 1: Government Leadership Role in the Promotion and Defence of the Rule of Law**

In an era of world-wide attacks by populist movements on the Rule of Law, what is the role of the Government in defending the Rule of Law? How can lawyers, law firms, and professional associations work together to influence governments to protect and promote the Rule of Law and to ensure that legislators and rule makers understand the impact of their political or judicial decisions.

- The panel will consider this critical issue from the perspective of the UK domestic agenda including how lawyers are responding to Rule of Law issues, touching upon the additional legal services challenges arising out of BREXIT.
- Can the judiciary exert greater influence on judicial reform, particularly in the arena of International commercial dispute resolution?
- The panel will consider examples of judicial and legal professional influence in the promotion of the Rule of Law across a range of jurisdictions including access to justice and the funding of legal aid systems.
- How can professional associations work with governments to promote the Rule of Law? What is the role of the ABA, the Law Society of England & Wales and the IBA in the defence of the Rule of Law?

*Panel leader: Sarah Hutchinson, Managing Director, BARBRI International Limited*

*Speakers: Sir William Blair, President, Board of Appeal of the European Supervisory Authorities; Chair, Bank of England's Enforcement Decision Making Committee*

*Deborah Enix-Ross, Debevoise & Plimpton LLP; Immediate Past Chair, ABA House of Delegates*

*David Greene, Senior Partner, Edwin Coe*

*Calum Miller, Chief Operating Officer and Associate Dean of Administration, Blavatnik School of Government, University of Oxford*

9:15 am – 9:45 am

**Coffee Break, Monson Room**

9:45 am – 11:00 am

**Session 2: Leadership and Legitimacy in Government**

We live in a world in which institutions we believed to be immutable are being challenged every day. Where society calls into question fundamental constitutional framework and branches of government designed to support them. Where pressures on those institutions threaten leadership and legitimacy in government.

This panel will consider the pillars of leadership and legitimacy, explore the various pressures that threaten them on a daily basis, and discuss the social impact that results when legitimacy is weakened. The panel will also consider what the executive, judiciary, and regulatory bodies, as well as bar associations can do to build and protect legitimacy.

*Panel leader: Lisa Ryan, Fragomen Worldwide; Chair-Elect, ABA Section of International Law*

*Speakers: The Honourable Iseult O'Malley, Justice of the Supreme Court of Ireland*

*Suzanne Rice, President, The Law Society of Northern Ireland*

*The Right Honourable Sir Ernest Ryder, Senior President, Tribunals in the United Kingdom*

*Thomas Susman, Strategic Advisor, ABA Government Affairs Office*

11:00 am – 11:10 am

**Alan Rusbridger, Principal of Lady Margaret Hall, Former Editor-in-Chief of the Guardian**

Alan Rusbridger was editor-in-chief of Guardian News & Media from 1995-2015 and now is Principal of Lady Margaret Hall at the University of Oxford. His career began on the Cambridge Evening News, where he trained as a reporter before first joining the Guardian in 1979. Born in Zambia, he graduated from Magdalene College Cambridge University with a degree in English in 1976.

11:10 am – 11:12 am

*Special Recognition for Service to the Section*

11:12 am – 12:10 pm	<p><b>Session 3: Conversation with The Right Honourable Lord Dyson, Justice of the Supreme Court of the United Kingdom; Former Master of the Rolls; Former Head of Civil Justice</b></p> <p><i>Interviewer: David Greene, Senior Partner, Edwin Coe</i></p> <p>Lord John Dyson was Master of the Rolls (President of the Court of Appeal of England and Wales and Head of Civil Justice) for four years until he retired in October 2016. He was a Justice of the Supreme Court of the United Kingdom from April 2010 until October 2012. He was a Lord Justice of the Court of Appeal of England and Wales from 2001 until 2010 (and Deputy Head of Civil Justice from 2003 until 2006), a judge of the High Court of England and Wales from 1993 until 2001 and the judge in charge of the Technology and Construction Court from 1998 until 2001. He was a Recorder from 1986 until 1993. Lord Dyson was called to the Bar by the Middle Temple in 1968 and was awarded a Harmsworth Scholarship. He was the Treasurer of the Inn in 2017.</p> <p>Lord Dyson practiced in Keating Chambers from 1968 and was appointed QC in 1982. In 1986 he accepted an invitation by 39 Essex Chambers to become Head of Chambers, a position he held until 1993 when he was appointed to the High Court. At the Bar, whilst at Keating Chambers he practiced mainly (but not exclusively) in the field of construction law. At 39 Essex Chambers, he had a more diversified practice including in the field of general common law, commercial law and arbitrations and was appointed as arbitrator on various occasions. In his long judicial career, he decided many cases across the whole range of civil law, including contract, construction and commercial law, general common law, international law, and public and human rights law. Many of his judgments are reported in the Law Reports and are frequently cited as precedents.</p>
12:10 pm – 1:00 pm	<b>Lunch</b> , Monson Room
1:00 pm – 1:30 pm	<b>Break/Walk to Saïd Business School (coaches available)</b>

**Saïd Business School, University of Oxford, Park End St, Oxford OX1 1HP, UK**  
*Lecture Theatre 04*

1:30 pm – 2:45 pm	<p><b>Session 4: The Many Facets of Leadership in the Law</b></p> <p>As public citizens and members of a learned profession, what is the role of lawyers as leaders in our society? What is the importance and role of bar associations in bringing lawyers together to work on common issues to improve the profession and expand access to justice and the rule of law? How can our personal and collective leadership through a strong, vibrant bar promote our professional excellence as we face a changing economy and practice landscape? How can we advance our shared culture of justice and due process under the rule of law? How can we promote civility, both within the profession and in our wider communities? How can we show leadership in taking care of our own well-being?</p> <p><i>Panel leader: Adam Farlow, Partner, Baker &amp; McKenzie LLP</i>  <i>Speakers: Bob Carlson, Corette Black Carlson &amp; Mickelson, PC; President, American Bar Association</i>  <i>Stephen Denyer, Director Strategic Relationships, The Law Society of England and Wales</i>  <i>Wiebe De Vries, Bloom-Tax; Immediate Past President of AIJA</i>  <i>Jeffrey Golden, Joint Head of Chambers, 3 Hare Court; Former Chair, ABA Section of International Law</i>  <i>Vidisha Joshi, Managing Partner, Hodge Jones &amp; Allen Solicitors</i>  <i>John Mulholland, President, The Law Society of Scotland</i></p>
2:45 pm – 3:00 pm	<b>Coffee Break</b>
3:00 pm – 4:30 pm	<p><b>Session 5: Leadership in Business: The Critical Importance of the Rule of Law</b></p> <p>An important development in the last two decades has been the increased relevance of the rule of law in global business decision-making. Every business sector is a stakeholder in the rule of law, whether it is M&amp;A, finance, intellectual property, sports and entertainment, manufacturing, real estate or technology. Which countries provide a safe home for investment? Is corruption rampant? Are property rights ill-defined? Can contracts be enforced? Are courts independent? And, on internal corporate matters, what actions are against the law or subject to regulatory action? What ethical standards should corporations meet? Our distinguished panel of global leaders from law and business will discuss these timely and pressing issues.</p>



*Panel leader: James R. Silkenat, Past President, American Bar Association*  
*Speakers: Lisa Mayhew, Co-Chair, Bryan Cave Leighton Paisner*  
*Alan Morrison, Saïd Business School*  
*Kenneth B. Reisenfeld, Partner, Baker Hostetler; Former Chair, ABA Section of International Law*  
*Mari Sako, Saïd Business School*

4:30 pm – 5:30 pm

**Coaches to Blenheim Palace**

***Blenheim Palace, Woodstock OX20 1PP, UK***

5:30 pm – 7:00 pm

**Private Tours of Blenheim Palace, followed by a reception in the Colonnades**

7:00 pm – 7:30 pm

**Award:** Jeffrey B. Golden, ABA International Lifetime Achievement Award

**Speech: The Right Honourable Lady Arden of Heswall DBE, Justice of the Supreme Court of the United Kingdom**

Mary Howarth Arden, Lady Arden of Heswall, became a Justice of The Supreme Court in October 2018.

Lady Arden grew up in Liverpool. She read law at Girton College Cambridge and Harvard Law School. Called to the Bar in 1971, she became a Queen's Counsel in 1986 and served as Attorney General of the Duchy of Lancaster between 1991 and 1993. She served on the Court of Appeal of England and Wales from 2000 to 2018.

Her judicial career began in 1993 when she was appointed to the High Court of Justice of England and Wales as the first woman judge assigned to the Chancery Division. Alongside her judicial experience, she was written extensively on how the law keeps pace with social change. Her two-volume book *Shaping Tomorrow's Law* was published in 2015. It drew strongly on her knowledge of law reform, which she began to develop while serving as Chairman of the Law Commission of England and Wales from 1996 to 1999.

Between 2005 and September 2018, Lady Arden was Judge in Charge, Head of International Judicial Relations for England and Wales. She organized bilateral exchanges between the senior Judiciary of the UK and the judiciaries of leading national and supranational courts overseas. She became a Member of the Permanent Court of Arbitration in The Hague in 2011, and is an ad hoc UK judge of the European Court of Human Rights in Strasbourg.

7:30 pm – 9:00 pm

**Dinner in the Orangery**

**Return coaches to Oxford**

**Wednesday, 3 July 2019**

***Middle Temple Hall and The Temple Church, Middle Temple Lane, London EC4Y 9BT, UK***

***\*separately ticketed events\****

4:00 pm – 5:15 pm

**Afternoon Tea, 3 Hare Court Chambers**

5:30 pm – 6:30 pm

**Choral Evensong, The Temple Church**

6:30 pm – 7:30 pm

**Drinks Reception, Middle Temple Hall**

7:30 pm – 10:00 pm

**Dinner, Middle Temple Hall**